



AOC Asia 2026 – Working Program

This working draft reflects the current strategic direction for AOC Asia 2026, including expanded presentation opportunities, operational and technical engagement, industry and early-career roundtables, and board-facilitated discussions. Themes and speaker allocations remain indicative and subject to ongoing programme development.

Tuesday 4 August 2026

| Time | Programme |
|-------------|---|
| 08:45–10:30 | ADSTAR Opening Plenary Sessions (All Delegates) |
| 10:30–11:15 | Morning Tea |
| 11:15–12:45 | <p>Opening Plenary Strategic Perspectives</p> <p>AOC Welcome & Welcome to Country (10 minutes) Dr Nathan Johnson, President of the Board, AOC ANZ Chapter</p> <p>Master of Ceremonies Welcome (10 minutes) TBC</p> <p>AOC Asia Pacific Update (10 minutes) TBC</p> <p>Ministerial / Keynote Address (20 minutes) TBC</p> <p>Panel Discussion (40 minutes) Facilitated by AOC ANZ Board Member, in conversation with 3 panellists</p> |
| 12:45–13:45 | Lunch |
| 13:45–15:15 | <p>Plenary Session 2 Regional Perspectives</p> <p>Keynote Address (20 minutes) TBC</p> <p>International / Regional Perspective (30 minutes) TBC</p> |



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| | Panel Discussion (40 minutes) Facilitated by AOC ANZ Board Member, in conversation with 3 panellists |
| 15:15–15:30 | Afternoon Tea |
| 15:30–17:00 | <p>Plenary Session 3 Operational Capability</p> <p>Keynote Address (20 minutes) TBC</p> <p>Technical / Industry Presentation (30 minutes) TBC</p> <p>Panel Discussion (40 minutes) Facilitated by AOC ANZ Board Member, in conversation with 3 panellists</p> |

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Wednesday 5 August 2026

| Time | Programme |
|-------------|--|
| 08:45–10:30 | ADSTAR Plenary Sessions (All Delegates) |
| 10:30–11:00 | Morning Tea |
| 11:00–12:30 | <p>Industry Roundtable Industry Perspectives</p> <p>Format: Chatham House Rules</p> <p>11:00–11:10 Opening Remarks 11:10–12:00 Facilitated Roundtable Discussion 12:00–12:20 Audience Discussion & Key Themes 12:20–12:30 Summary & Future Engagement Opportunities</p> <p>Potential Participants:</p> <ul style="list-style-type: none"> • Senior industry representatives • Government and Defence stakeholders • Operational and technical leaders • Regional capability representatives <p>Potential Outputs:</p> <ul style="list-style-type: none"> • White paper • Insights report • Top 10 Industry Issues summary |
| 12:30–13:30 | Lunch |
| 13:30–15:00 | <p>Plenary Session 5 Emerging Technologies</p> <p>Keynote Address (20 minutes) TBC</p> <p>Emerging Technology Presentation (30 minutes) TBC</p> <p>Panel Discussion (40 minutes) Facilitated by AOC ANZ Board Member, in conversation with 3 panellists</p> |



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| 15:00–15:15 | Afternoon Tea |
| 15:15–16:45 | <p>Plenary Session 6 Integrated Operations</p> <p>Keynote Address (20 minutes) TBC</p> <p>Operational Capability Brief (30 minutes) TBC</p> <p>Panel Discussion (40 minutes) Facilitated by AOC ANZ Board Member, in conversation with 3 panellists</p> |

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Thursday 6 August 2026

| Time | Programme |
|-------------|---|
| 08:45–10:30 | ADSTAR Plenary Sessions (All Delegates) |
| 10:30–11:00 | Morning Tea |
| 11:00–12:30 | <p>Early Career & Academic Roundtable Workforce & Education</p> <p>11:00–11:10 Opening Remarks 11:10–12:00 Facilitated Roundtable Discussion 12:00–12:20 Audience Discussion & Key Themes 12:20–12:30 Summary & Future Engagement Opportunities</p> <p>Potential Participants:</p> <ul style="list-style-type: none"> • Universities and academia • Defence professional organisations • Graduate programme representatives • Emerging professionals <p>Discussion Areas May Include:</p> <ul style="list-style-type: none"> • Recruitment and workforce pipeline • Academic engagement • Future EW workforce challenges • Relevance to younger professionals |
| 12:30–13:30 | Lunch |
| 13:30–15:00 | <p>Plenary Session 7 Future Warfare</p> <p>Keynote Address (20 minutes) TBC</p> <p>Research / Innovation Presentation (30 minutes) TBC</p> <p>Panel Discussion (40 minutes) Facilitated by AOC ANZ Board Member, in conversation with 3 panellists</p> |
| 15:00–15:15 | Afternoon Tea |



15:15–16:45

ADSTAR Closing Plenary Sessions (All Delegates)

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